



2026 ANNUAL GENERAL MEETING OF FORTIS INC.

QUESTIONS RECEIVED AND ANSWERED

QUESTION:

The Board's incentive plan for senior executives is very lucrative when corporate performance is strong and targets are met. Mr. Chairman, can you tell us what checks and balances are in place when decisions are made by present or past senior executives that results in \$63 million of shareholders money being written off in our Belize and Turks and Caicos holdings? And if there is any means to recoup incentive money paid to these senior executives when such money losing investment decisions have been made.

RESPONSE (Jo Mark Zurel, Chair, Board of Directors):

Thank you for the question. The Board takes capital allocation discipline, executive accountability and stewardship of shareholder capital very seriously. With respect to the \$63 million loss on the sale of FortisTCI and Belize assets, roughly half of that related to income tax expense associated with repatriating capital back to Canada. These taxes would have been incurred at some point regardless of whether Fortis sold the assets or not.

The decision to sell these assets was a Board-endorsed strategic choice to redeploy capital into higher growth, low-risk regulated jurisdictions. This redeployment supports Fortis' long-term rate base growth strategy and is expected to enhance earnings stability and shareholder value over time.

Fortis maintains an executive compensation and clawback policy aligned with the SEC, New York Stock Exchange and Sarbanes–Oxley requirements, which permits recoupment of incentive compensation in cases of accounting restatement due to material noncompliance or instances of fraud, gross negligence or intentional misconduct. The losses on the asset dispositions do not meet these criteria.

QUESTION:

Mr. Chairman, one of the responsibilities of the Audit Committee is overseeing the rotation of the audit partner and the independent auditor as necessary. Deloitte has been our auditor since 2017. Can you tell us if the lead audit partner and engagement reviewer have been rotated out in the last seven years? And if not, why not?

RESPONSE (Jo Mark Zurel, Chair, Board of Directors):

Yes. Deloitte was appointed as the new auditor for Fortis Inc. in 2017 following an extensive Request For Proposal and evaluation process. As Fortis is an SEC issuer, Deloitte is required to rotate the lead audit engagement partner every five years, and I can confirm that the rotation did occur for the 2022 audit and will happen once again in 2027. The Audit Committee is heavily involved in the selection of the lead audit partner to ensure appropriate balance between audit and industry expertise, business familiarity and independence.

Similarly, the engagement quality reviewer has also been rotated every five years in accordance with requirements. The Audit Committee will continue to evaluate Deloitte's performance and independence to ensure Fortis shareholders can rely on the external audit process.

QUESTION:

Mr. Chairman, given the high level of honesty and integrity within the Board, can you inform us what parties and what individuals were in receipt of political donations in excess of \$5,000 in 2025?

RESPONSE (Jo Mark Zurel, Chair, Board of Directors):

Yes, Fortis believes in supporting the democratic process and contributes to political parties, candidates and other political entities as permitted by law and in alignment with our values and ethical standards. We manage advocacy and political engagement consistent with our Fortis business model. Laws and local political environments vary across the many jurisdictions that we operate within. Therefore, our utilities directly oversee lobbying and political contributions.

Fortis Inc. only makes political contributions here in Newfoundland and Labrador. We are committed to transparency of this support, whether we participate directly or through trade associations or other organizations that involve, that engage in political activities.

Fortis has annually disclosed all political contributions of CAD\$500 or more made by Fortis Inc and its subsidiaries since 2020. A summary of our 2025 political donations is not yet available but is scheduled to be posted to our website this summer.

FORWARD-LOOKING INFORMATION

Fortis includes forward-looking information in this document within the meaning of applicable Canadian securities laws and forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (collectively referred to as "forward-looking information"). Forward-looking information reflects expectations of Fortis management regarding future growth, results of operations, performance and business prospects and opportunities. Wherever possible, words such as anticipates, believes, budgets, could, estimates, expects, forecasts, intends, may, might, plans, projects, schedule, should, target, will, would, and the negative of these terms, and other similar terminology or expressions have been used to identify the forward-looking information, which includes,

without limitation: the expectation that income tax expense associated with the repatriation of capital related to the sale of FortisTCl and Belize assets would have been incurred eventually; and the expectation that the redeployment of capital related to the sale of FortisTCl and Belize assets into higher growth, low-risk regulated jurisdictions will enhance earnings stability and shareholder value over time.

Forward looking information involves significant risks, uncertainties and assumptions. Certain material factors or assumptions have been applied in drawing the conclusions contained in the forward-looking information, including, without limitation: the successful execution of the capital plan; no material capital project or financing cost overrun; sufficient human resources to deliver service and execute the capital plan; and the Board exercising its discretion to declare dividends, taking into account the business performance and financial condition of the Corporation. Fortis cautions readers that a number of factors could cause actual results, performance or achievements to differ materially from the results discussed or implied in the forward-looking information. These factors should be considered carefully, and undue reliance should not be placed on the forward-looking information. For additional information with respect to certain of these risks or factors, reference should be made to the continuous disclosure materials filed from time to time by the Corporation with Canadian securities regulatory authorities and the Securities and Exchange Commission. All forward-looking information herein is given as of the date of this document. Fortis disclaims any intention or obligation to update or revise any forward-looking information, whether as a result of new information, future events or otherwise.